Agenda

Item No.

Southend Health and Wellbeing Board

Report by

Alex Khaldi, Independent Chair, A Better Start Southend

to

Health & Wellbeing Board on 5th March 2024

Report prepared by:

Nia Thomas, Director, A Better Start Southend

For discussion X	X For information only	Approval required
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A Better Start Southend - update

Part 1 (Public Agenda Item)

1 Purpose of Report

The purpose of this report is to provide an update from the Chair of A Better Start Southend (ABSS) on key developments since the last meeting.

2 Recommendations

HWB are asked to:

- 1. Note the content of the report and raise questions or comments with Alex Khaldi, Independent Chair of A Better Start Southend (ABSS).
- 2. Note the distinct work related to
 - **Now**: continuation of high-quality service delivery to families, with the appropriate promotion and impact monitoring
 - **Next**: the period before and after March 2025 which relates to the tapering and/or closedown of contracts, including work to generate a long-lasting legacy alongside parents.
 - **Beyond**: the preparatory work to upskill delivery bodies and meet their support needs, and instigate project sustainability into April 2025 and beyond, which involves discussions with potential future funders.

3 Governance

From April 2024, ABSS will transition to a new Governance structure, with the newly established Executive Programme Board (EPB), meeting monthly. The establishment of the ABSS EPB sets the stage for a focused and efficient approach to the exit phase of the programme. This strategic shift ensures streamlined forums, heightened oversight, and a collaborative framework, aligning with the programme's Legacy and Sustainability plan, as it moves toward closure in 2025.

Both the ABSS Partnership Board and Parents' Group will continue to meet quarterly.

The ABSS Programme continues to benefit from strong Partnership engagement, with positive participation at a range of levels for all core Partners, including:

- Early Years Alliance (EYA)
- Southend City Council (SCC)
- Essex Police
- Mid and South Essex NHS Foundation Trust (MSENFT)
- Essex Partnership University NHS Foundation Trust (EPUT)
- Mid and South Essex Integrated Care Board
- University of Essex
- Southend Association of Voluntary Services (SAVS)
- City Family Community Interest Company

<u>All</u> committees and groups include the active participation of engaged parents, with Terms of Reference stating that no meeting is quorate unless there is parent and Partner presence at each forum.

4 ABSS Legacy and Sustainability

The Programme is approaching its final 12 months of delivery, with The National Lottery Fund's grant ceasing in March 2025. ABSS is actively working with strategic leads in health and the local authority to consider priorities, funding and continuation of ABSS projects beyond next year.

4.1 City Family and Transfer of Direct Delivery Services

In 2022, ABSS' legacy vehicle City Family CIC was established. Over the past few months, the three direct delivery teams that were employed by ABSS (Creche, YourFamily and Talking Transitions) have been transferred to City Family. This has given these services the best possible opportunity to be sustained beyond March 2025, given that City Family is not restricted to working within the geographical and age group parameters set by the Lottery. ABSS no longer delivers any direct services and functions as a commissioning unit for the Lottery grant.

4.2 Dissemination of ABSS Learnings

Alongside the University of Essex, ABSS' Research, Evaluation and Impact team (REI) have created a Publication and Dissemination Plan, which sets out the different ways that learning from ABSS will be disseminated. This ranges from vlogs, presentations, case studies and cartoons to reports, papers and academic posters.

A key part of the learning dissemination includes ABSS' 'Stories of Impact' – a way of bringing together learning and evidence from all different sources into themed 'chapters' to tell the story of ABSS and its impact. This will include some new research by the REI team into what has been learnt through the delivery of ABSS – the story of running a complex multi-project ten-year programme, as well as the impact and evidence coming from the programme. The aim is to launch this at a public event in December which will provide an opportunity for staff, partners, Parent Champions and others to celebrate ABSS, and for this to stand as a lasting resource beyond March 2025.

A schedule of in-person Learning Events is also in delivery, which now includes lunchtime webinars. These are aimed at practitioners but also open to interested Parent Champions and parents. Topics include fundraising, measuring impact, cultural diversity and inclusion, and why early intervention matters. These will be recorded and available online as an ongoing resource.

4.3 Continuation of ABSS Funded Services

The Project Management Office (PMO) is working with Delivery Partners to identify support required to aid in sustaining service provision post-March 2025.

- Phase 1 focussed on Delivery Partners articulating the aspirations for their service and partnership working, staffing and resource considerations, impact on beneficiaries, and ongoing funding needs to secure future sustainability.
- Phase 2 is currently in progress and involves Delivery Partners setting out their support requirements to be April '25-ready. This may include resources such as business development funding to scope out future proposals and bids, or funding to upskill the workforce to provide the service with additional means to generate income beyond the end of the Programme. The PMO will be meeting frequently with Delivery Partners to discuss sustainability support, which will culminate in budget proposals being presented at governance groups for formal approval. This is a positive step towards supporting projects in delivering on their sustainability aspirations.

5 Research and Evidence

5.1 Overall Programme Engagement Figures

ABSS engagement data for December 2023 is currently incomplete due to an unexpected vacancy in the Southend City Council Data Entry Team. Figures provided below are for the rolling 12-month period to 30th November 2023, with comparisons to the 12 months to 30th November 2022.

New beneficiaries continue to take part in ABSS activities, with a total of 7,105 unique beneficiaries engaging with ABSS to 30th November 2023. The rate of engagement with new beneficiaries has slowed, leading to a small fall in the numbers of beneficiaries who engaged with ABSS, from 2,296 in the 12 months to 30th November 2022 to 2,163 in the 12 months to 30th November 2023. In the same periods, overall reach among eligible people fell from 52.1% to 49.1%. However, the proportion of those eligible for ABSS and living in areas with the highest levels of deprivation (0-10% IMD) who engaged with ABSS rose from 52% to 53.4%.

12 months to 30th November 2023						
Description	Amount	12-month comparison				
Unique primary beneficiaries	2,163	2,296 (down 133)				
Reach among eligible people	49.1%	52.1% (down 3 percentage points)				
New beneficiaries	1,050	1,196 (down 46)				
Taking part in more than 1 project	43.5%	41.5% (up 2 percentage points)				
Highest reach ward – Shoeburyness	59.6%	71.6% (down 12 percentage points)				
Lowest reach ward – Westborough	35.3%	45.8 % (down 9.5 percentage points)				
Reach in highest deprivation (0-10% IMD)	53.4%	52% (up 1.4 percentage points)				

5.2 Evaluation Partnership with the University of Essex

The University of Essex Research team has continued their Formative Evaluation reporting through qualitative interviews with beneficiaries and project partners. Summary reports replaced highlight reports for nine projects and present an integrated analysis of KPI, interview and survey data across all of the university's previous reporting. The team continues to provide 'snapshot' highlight reports for six projects typically over a quarterly or six-monthly period. The team has joined ABSS working groups, specifically the Learning Events and Data and Legacy groups and is actively seeking opportunities to disseminate academic findings. Additionally, they are in the process of processing revisions on a Research paper co-authored with ABSS colleagues on organisational challenges and community resilience during COVID-19.

5.3 Summative Evaluation

Following the Phase 2 report of the Summative Evaluation produced by RSM, actions have been included in ABSS business plans to ensure that the recommendations are delivered. The three recommendations focus on an improved marketing and communications strategy, the introduction of more 'whole family' activities, identifying other ways to connect with groups that ABSS has struggled to engage with, and a mapping exercise to understand service provision in Southend. Action against each of these recommendations is being monitored. Plans are also being developed by RSM, in discussion with ABSS, for the data collection for Phase 3 of the evaluation. It is likely that this will rely less heavily on survey data and will explore themes around legacy and the ongoing impact of ABSS.

6 ABSS Workstream Spotlight

The ABSS Programme is structured into five workstreams:

- Communication and Language
- Diet and Nutrition
- Social and Emotional (Development)
- Community Resilience
- System Change

This report provides an update on the Diet and Nutrition workstream:

In 2022, the HENRY Healthy Families (HHF) service departed from Southend, discontinuing its services, and creating a gap in the 0-5 diet and nutrition pathway. Subsequently, a comprehensive mapping exercise was initiated to thoroughly review all services in the 0-5 Diet and Nutrition space in Southend. This is a collaborative effort between the Children, Young People and Families Public Health (CYP&FPH) Team, A Better Start Southend (ABSS), the Public Health Midwife (PHMW), Family Centres (FC) and key partners in Southend. The core objective is to identify current service gaps, assess available interventions for various age groups, and ascertain future needs, linking into the wider public health agenda, particularly Core20Plus5. This ultimately results in the increased capability to initiate conversations about maintaining a healthy weight in the early years, ensuring that families become informed and empowered to make healthy choices.

As part of this process, the Healthy Weight, Healthy Nutrition (HWHN) Ambassador Training was set up. This training, rooted in evidence-based practices, is designed to cater to a diverse skill set. The training aims to raise awareness about essential aspects of Healthy Weight, Healthy Nutrition (HWHN), including physical activity and oral health. A survey conducted following the first training session in January 2024, received a positive response. Before the training, only 5% of participants reported understanding the context of healthy weight and healthy nutrition. Post-training, this figure significantly increased to 71%. Participants also reported an increase from 29% to 94% in their confidence and awareness of the significance of maintaining healthy eating habits before, during and after pregnancy. Ambassador training materials have been secured for four years, meaning that the latest evidence-based information will be accessible for HWHN Ambassadors leading the training programme. Further training sessions are being scheduled to disseminate and enhance knowledge among both Southend's workforce and the community.

Details of all ABSS projects currently being delivered are attached in Appendix One

7 Reasons for Recommendations

The Health and Wellbeing Board is asked to:

- 1. Note the contents of the report and raise opportunities with Nia Thomas, ABSS Director or Alex Khaldi, Independent Chair of A Better Start Southend (ABSS).
- 2. Note the distinct work related to
 - **Now**: continuation of high-quality service delivery to families, with the appropriate promotion and impact monitoring
 - **Next**: the period before and after March 2025 which relates to the tapering and/or closedown of contracts, including work to generate a long-lasting legacy alongside parents.
 - **Beyond**: the preparatory work to upskill delivery bodies and meet their support needs, and instigate project sustainability into April 2025 and beyond, which involves discussions with potential future funders.

8 Financial / Resource Implications

In January 2024, the first Commissioning Summit was held, which brought together key commissioners to discuss the implications of ABSS ceasing in March 2025 and consider the most viable options to integrate or evolve the services impacted. Acknowledging funding challenges in the early years, participants affirmed the importance and value of early intervention, as delivered by ABSS.

Funding discussions will continue over the coming months and a prioritisation methodology is being considered, as a way to inform decision-making. Conversations with the Integrated Care Board are being pursued and a task and finish group has been set up with Southend's Public Health team to identify specifics around priorities, impact and costs to inform next steps. Conversations with Education colleagues from SCC are also planned.

9 Legal Implications

There are no legal implications for this report.

10 Equality & Diversity

There are no equality and diversity implications for this report.

11 Appendices

All ABSS projects currently being delivered - Appendix One

N.B. Please note that there is a vacancy in the SCC team responsible for completing ABSS' data entry. This has impacted the ABSS Programme Activity Summary, which has not been included in this report due to incomplete data entry for December 2023 – February 2024. SCC are currently recruiting to fill the role.

Dr Nia Thomas, Director, ABSS 5th March 2024

Appendix One - ABSS Project Names and Workstreams

Project ID	Project Title	Delivery Partner	Project Overview	Delivery Status
ID020	Let's Talk	EPUT	Let's Talk aims to reduce the demand for statutory speech and language services by providing a universal preventative speech and language pathway/offer for children aged between 0 and 4. It delivers a model of best practice whereby all agencies work together to help resolve the underlying issues causing language delay, early opportunities for development through play, quality language- promoting environments and quality support.	In Delivery
ID036	Work Skills	SCC	Work Skills began in January 2017 and aims to assist parents of children under the age of 4 in ABSS wards to develop the knowledge, confidence and skills needed to re-enter employment/training. A free onsite creche is also available to those with childcare needs.	In Delivery
ID040	City Family Explorers (Creche)	City Family CIC	City Family Explorers offer a pop-up creche service, which aims to eliminate childcare obstacles that might otherwise prevent parents or caregivers from accessing development opportunities. For example, parents participating in Work Skills sessions, can use the complimentary childcare service whilst they attend the course.	In Delivery
ID046	Engagement	SAVS	The purpose of the SAV Engagement contract is to manage the relationship with parents within the ABSS wards. Parents are empowered to contribute to systemic changes through the establishment of a co-production model.	In Delivery
ID049	Specialist Health Visitors for Perinatal Mental Health	EPUT	The Specialist Health Visitors for Perinatal Mental Health address the mental health needs of women and their families during the perinatal period. There is a particular focus on early intervention, prevention of mental health difficulties, and the promotion of positive relationships between parents and their infants.	In Delivery
ID050	Family Nurse Partnership	EPUT	Family Nurse Partnership (FNP) is a voluntary intensive home visiting programme for first-time young mums. FNP ADAPT is part of an initiative by the FNP National Unit to improve the FNP programme in England. In September 2023, it was agreed to disinvest in the Family Nurse Partnership (FNP) project and reinvest in the Southend City Council (SCC) Little Steps programme. This transfer and transition process will involve a gradual closure to ensure sufficient support for parents, in line with the national process for service close-down.	In Delivery (being decommissioned 07/24)
ID052	Group Breastfeeding	SYMCA	The Group Breastfeeding team offer support to all mothers interested in breastfeeding. This includes those who engage in the group during the antenatal period to address pre-birth inquiries, new mothers seeking postnatal support and encouragement, as well as mothers who have recently started breastfeeding after previously not considering it as an option. The group places special	In Delivery

			emphasis on supporting mothers who choose to breastfeed beyond the six- month mark.	
ID053	3 - 4 Month Contact	SCC	The 3-4 Month Health Visitor Contact seeks to enhance the likelihood of children entering Reception with a healthy weight. This is accomplished by enhancing parental awareness regarding the timely and suitable introduction of solid foods, appropriate portion sizes, and support with breastfeeding.	In Delivery
ID054	121 Breastfeeding	MSE Hospital Trust	121 Breastfeeding provides individualised breastfeeding support to mothers during the 6 weeks following birth. This service is provided by Breastfeeding support workers, from Southend Hospital. Support is offered in the maternity ward and in the mother's home.	In Delivery
ID056	YourFamily	City Family CIC	YourFamily serves as a welcoming local community where families come together for mutual support, access expertise from experienced teams on childbearing and parenting, and discover the full range of opportunities available in Southend. Recognising the inherent strengths within all families, YourFamily acknowledges that some may require additional support at various stages of their parenting journey. Through a collaboration between Southend parents, community groups, A Better Start Southend, and Southend-on-Sea City Council, YourFamily is a co-produced programme that aims to provide timely assistance and advice to prevent families from reaching crisis points. Functioning as a facilitator of change, YourFamily works alongside families as they articulate their goals, whether it's enhancing their children's well-being or contributing their knowledge, skills, and experiences to the community as volunteers.	In Delivery
ID059	Peer Support Workers for Social and Communication Needs	EYA	The Peer Support Workers for Social Communication Needs project offers assistance to families residing in the ABSS areas with a child currently on the Multidisciplinary Assessment waiting list or exhibiting concerns related to development in at least two of the following areas: communication, interaction, and imaginative play.	In Delivery
ID064	Engagement Fund	SAVS	This fund supports ABSS parent champions in evaluating small projects that can make a positive impact within their communities.	In Delivery
ID078	SCC Data Analysis	SCC	Support provided by the SCC Operational Performance and Intelligence team to produce data analysis reports and dashboards.	In Delivery

ID081	Welcome to the UK	Welcome to the UK	"Welcome to the UK" offers free English language lessons to individuals for whom English is a second language and supports people newly arrived in the UK to understand and access services available to them. ABSS contribute to this service by providing a creche service during Friendship Fridays as an in-kind offering. Since 2023, ABSS has provided funding for Welcome to the UK to extend the Friday group to more families. This ensures a secure environment for children under 4 years old whilst their parents attend English lessons.	In Delivery
ID082	WellComm Screening	City Family CIC	 This initiative, developed in collaboration with the Let's Talk Speech and Language Therapy offer, encourages early years providers to: Enhance their comprehension of the pivotal role they play in fostering and expanding young children's language development. Provide improved support to parents and carers, helping them grasp the crucial role they play in their child's language development. Disseminate essential information to parents and carers regarding children's speech, language, and communication development. Direct parents and carers to the Let's Talk Speech and Language Therapy team and the array of speech, language, and communication courses and support services available to them. Enhance the precision of their referrals into Speech and Language Therapy (S<) services. 	In Delivery
ID084	CID Fund (Process and applications)	ABSS	 This fund is in place to support community groups, individuals and small organisations, who have a great idea about how to improve lives for Southend's young children and their families, assisting them to put their creative ideas into practice. Community groups can get in touch with ABSS PMO to meet to discuss the fund and its aims; complete a one-stage project proposal (including a budget) alongside due diligence considerations and upon receipt of approval through ABSS processes, organisations can access funds and support for putting their plans into action. Current examples are: Sunshine Baby Bank - a family hub for families in the Westborough Ward offering community support packaged within a professionally led playgroup for early years children. Planned by an Educational Psychologist with a specialism in the Early Years. Families Growing Together - delivery of Families Growing Together project in outdoor area at Centre Place Family Centre in the Kursaal estate. Welcome to the UK Cost of Living & Talking Heads – support for people 	In Delivery

			attending Welcome to the UK and funding to produce 30 videos in 5 languages around speech, language and communication development, the Healthy Start Scheme and ABSS Projects.	
			The One Love Project - promotes a healthy sustainability lifestyle by encouraging self-sufficiency e.g. cooking skills and budgeting skills.	
			The Iron Works Minis club - provides sensory-led sessions for children aged between 0-4 years/.	
			Yoga4All – provide weekly yoga sessions supporting parents and young families within ABSS wards, particularly supporting physical and mental health for pregnant mums; mums and new babies and parents with toddlers.	
			Dad's Connect – ABSS & City Family CIC work with early years fathers who are experiencing multiple disadvantages that impact the wider determinants of health, social mobility, and ability to raise children to thrive.	
ID088	Infant Feeding Supervisor Lead	SCC	The Infant Feeding Supervisor Lead project is delivered by SCC and serves as a liaison between ABSS, Specialist Feeding Advisors and Public Health to promote positive feeding practices in both health and community settings.	In Delivery
ID090	Programme Evaluation Partnership	UoE	The Programme Evaluation Partnership is a partnership between EYA & University of Essex, in which the university undertakes the responsibility of hosting, managing, and overseeing ABSS Programme Researchers.	In Delivery
ID091	Talking Transitions	City Family CIC	Talking Transitions enhance the social and emotional readiness of children in ABSS wards for school entry at 3 years 11 months. Additionally, they aim to improve the transition process for children entering the Reception year from their early years providers and school nurseries. This is accomplished by elevating practitioners' skills and knowledge to better support children's communication and language development. The project also involves delivering Elklan training courses to early years settings and schools.	In Delivery
ID092	ABSS Parent, Family and Community Hub	ABSS	The ABSS Parent, Family and Community Hub is a space designed by parents where families can access ABSS or community services and opportunities. The Hub is staffed by City Family to ensure a presence should a family drop in for signposting, advice or support.	In Delivery
ID097	Public Health Midwife	SCC & MSE Hospital Trust	The Public Health Midwife is employed by SUH (Southend University Hospital) and jointly funded by SCC (Southend-on-Sea City Council) and A Better Start Southend (ABSS). The Public Health Midwife oversees pre-conception care for	In Delivery

			women with long-term conditions, monitors outcomes and performance, facilitates integration and collaboration across the system and manages the Antenatal Support Initiative.	
ID098	Information Governance Specialist Consultant	Data Protection People	The Information Governance Specialist Consultant offers Support Desk and Training Services to assist with compliance with the UK GDPR and relevant data protection laws in the United Kingdom.	In Delivery
ID099	Data Input - ESTART	SCC	ABSS provides funding to SCC to manage several data collection and entry processes. This includes data entry into eStart and capturing details from the Joint Registration and Consent Forms.	In Delivery
ID101	Storysacks	SAVS	Southend Storysacks' produces story sacks for families living within ABSS wards. These can be borrowed for 2-3 weeks at a time and are suitable for babies and children from 6 months to 4 years of age. The 'Storysacks' aim to support and promote parental interaction and communication with their children through the reading of books.	In Delivery
ID102	Umbilical Chords	SYMCA	Early Years Music Group for children (0-2 years) and their parents/carers, to encourage communication skills, musical development and socialisation.	In Delivery
ID104	Early Years Independent Domestic Violence Advisor (EY IDVA)	Safe Steps	The EY IDVA service provides individual support and/or advocacy for parents of children aged under four years who have been exposed to domestic abuse (DA) living in Southend. The service provides individual assessments with families to ensure they receive the appropriate level of support and provides domestic abuse and risk identification training to professionals working in Family Centres, YourFamily team and other agencies across the City.	In Delivery
ID106	RSM Summative Evaluation	<u>RSM</u>	Independent summative evaluation that provides evidence of programme-wide outcomes and impact of the ABSS Programme. This is in line with the ABSS Outcomes framework.	In Delivery
ID107	Families Growing Together	Trust Links	This project offers the opportunity to improve outcomes for babies and young children by improving the resilience and mental wellbeing of parents. This is achieved through engaging young children and parents together in learning opportunities, designed to build cohesion and aid social interaction.	In Delivery
ID108	Digital Strategy (Inform)	SCC & ABSS	Inform 2 is a customer relationship management system currently used by YourFamily to capture beneficiary data, case management recording and outcomes.	In Delivery
ID109	Sparkles Sensory Story Time	Chaos and Calm	Sparkles Sensory Storytime is a programme designed to improve early learning, literacy, communication and social outcomes for children with disabilities and their families. It is specifically designed to introduce families to alternative and augmentative communication methods that may be needed by their child in a supportive, friendly and fun environment. It has also been designed to become a support network for families who may be going through similar experiences.	In Delivery

ID110	FOOD Club	Family Action	The FOOD Club membership costs just £1 per year for families. It provides them with the opportunity to purchase a bag of food items valued at approximately £15 for only £3.50. By becoming club members, families not only gain access to these cost-effective food options but also have the chance to benefit from additional offers presented during the sessions. This initiative aims to alleviate the stigma associated with food banks that some families may experience.	In Delivery
ID112	Early Maths Matters	Consultant - Elaine Taylor Brown	This is a project designed to lead long-term, sustainable change for children in their Early Years settings and at home as they become confident, capable, curious mathematicians. This should lead to improved outcomes for children as well as increased engagement and confidence of staff and parent/carers who teach them.	In Delivery
ID115	Hamlet Court Road in Harmony	ABSS/Trust Links	Positioned within ABSS wards, Hamlet Court Road in Harmony (HCRIH) festival is an annual one-day event that is attended by more than 3000 people. The festival brings together voluntary sector organisations, statutory agencies, and other community groups with local residents to promote and celebrate the diversity of Southend.	In Delivery
ID112	Antenatal Support Initiative	Multiple (NHS; Your Family; Family Centres; Health Visiting)	The Antenatal Support Initiative brings together a multi-agency offer to provide a far-reaching ante-natal education offer to Southend's families. The offer is based on Solihull teaching and training and has facilitators across several partners delivering 6-week courses.	In Delivery
ID116	Festival of Conversation / Events Assignment 2024/2025	Bromfield Events & various partners	Raising Southend: A Festival of Conversations is a series of events held in Southend designed around the concept of 'creating opportunities for conversations between families, community groups and services in Southend through moments of shared creativity'.	Mobilisation
ID087	Southend Supports Breastfeeding	SCC & ABSS	The Southend Supports Breastfeeding campaign is designed to protect, advocate for, bolster, and normalise breastfeeding throughout Southend. It aims to motivate and support local businesses and community venues in embracing and endorsing breastfeeding, cultivating an environment that is welcoming, inclusive, and non-judgmental. Furthermore, the campaign seeks to exert influence on current and future urban planning, advocating for the prioritisation of breastfeeding-friendly public spaces. The initiative offers extensive information and educational resources to local businesses, empowering them to support women returning to the workforce while maintaining their commitment to breastfeeding. Concurrently, it provides	Mobilisation

			education for parents and families, fostering a deeper understanding of breastfeeding.	
ID123	Little Steps Health Visiting Service	SCC	The Little Steps Health Visiting Service offers an enhanced health visiting service to first-time parents aged 21 years and under, from pregnancy until their child turns five years old.	Service Design
ID025	HENRY Healthy Families	HENRY	CLOSED	Closed
ID048	Joint Paediatric Clinic	TBD	CLOSED	Closed
ID061	Preparation for Parenthood	HENRY	CLOSED	Closed
ID079	The Dartington Service Design (0-19 mapping)	Dartington	CLOSED	Closed
ID080	First and Foremost	EYA	CLOSED	Closed
ID083	Volunteer Home Visiting Service	Home Start	CLOSED	Closed
ID086	Coproduction Champion	SAVS, EYA, SCC	Incorporated as part of SAVS delivery. The Co-Production Champion project promotes co-production within Southend's communities. The focus is on developing, alongside ABSS and Southend City Council, a robust workforce development strategy that brings together practitioners, commissioners and policymakers through shared learning opportunities and formal training.	Closed
ID095	UNICEF Accreditation		CLOSED	Closed
ID103	Engagement Fund COVID-19	SAVS	CLOSED	Closed